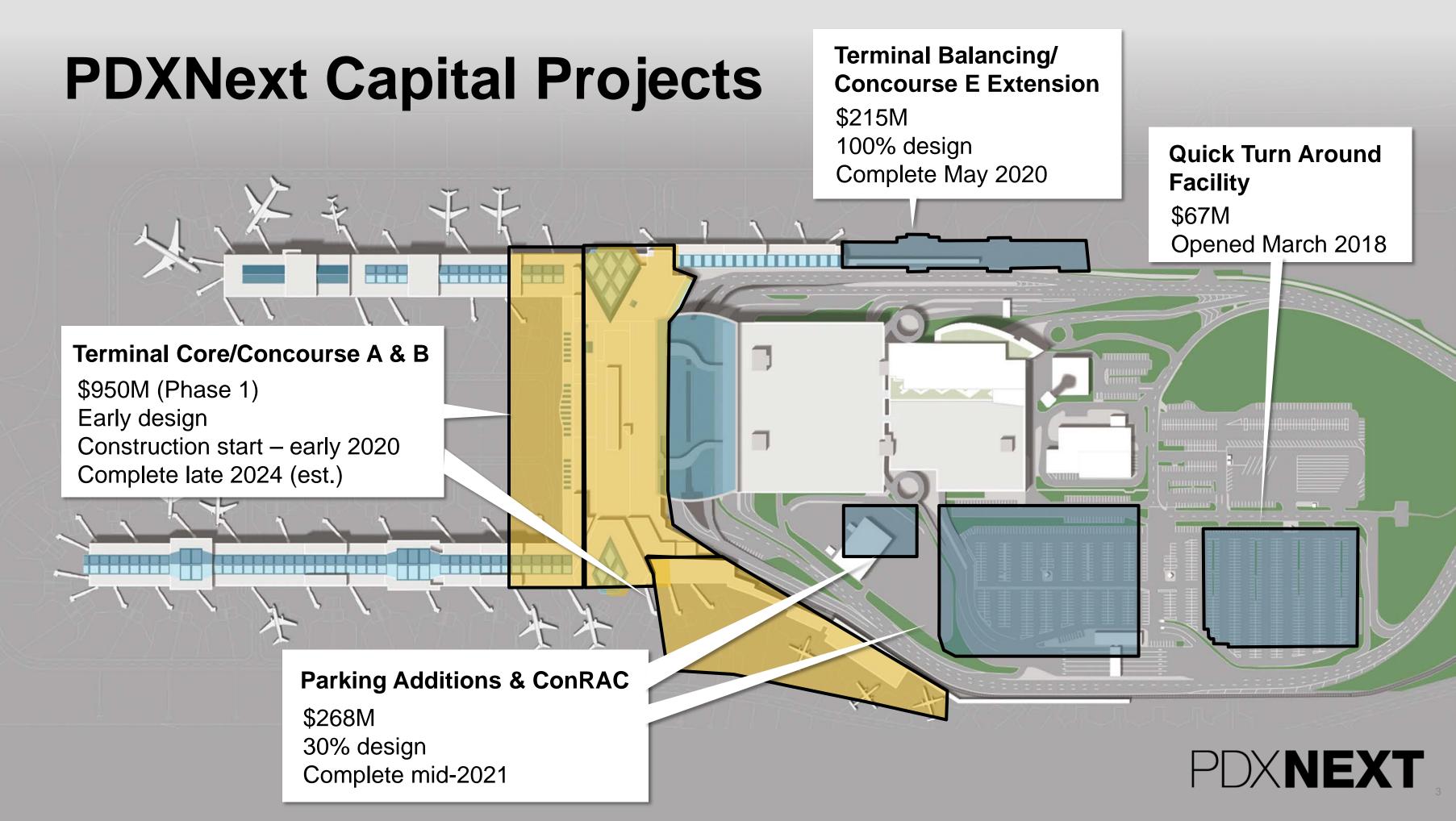




- Major PDXNext Capital Projects: Recap
- Terminal Core Redevelopment (TCORE): Project Overview
- CAC Next Steps





TCORE Objectives



Capacity Enhancements





Flexibility



But most importantly: the Customer Experience!



Modernization







Resilience





TCORE Major Project Scope & Phasing

Phase 1 - \$950M

- Western Expansion, including underground utilities
- New roof structure
- Concourse B Remodel, Concourse A Demo, RON Improvements
- Terminal mezzanine relocations

Phase 2

- Terminal Core Renovation, including Ticket Lobby
- Baggage Claim Improvements



Overall TCORE Project Timeline

MASTER PLANNING

TCORE DESIGN

TCORE CONSTRUCTION

2007 2015 2024

March 2010 - Complete PDX 2010 Master Plan

July 2014 - Complete Terminal Area Master Plan

Airline Approval, Phase I - November 2017

September 2015 - Project start

April 2016 - Complete TCORE concept selection phase

May 2017 - Complete TCORE concept refinement phase

December 2017 - Begin TCORE schematic design

December 2021 - Complete TCORE design

Early 2020 - Begin construction (Utilities)

Mid-2020 - Begin western expansion construction

Mid-2020 - Complete Conc B

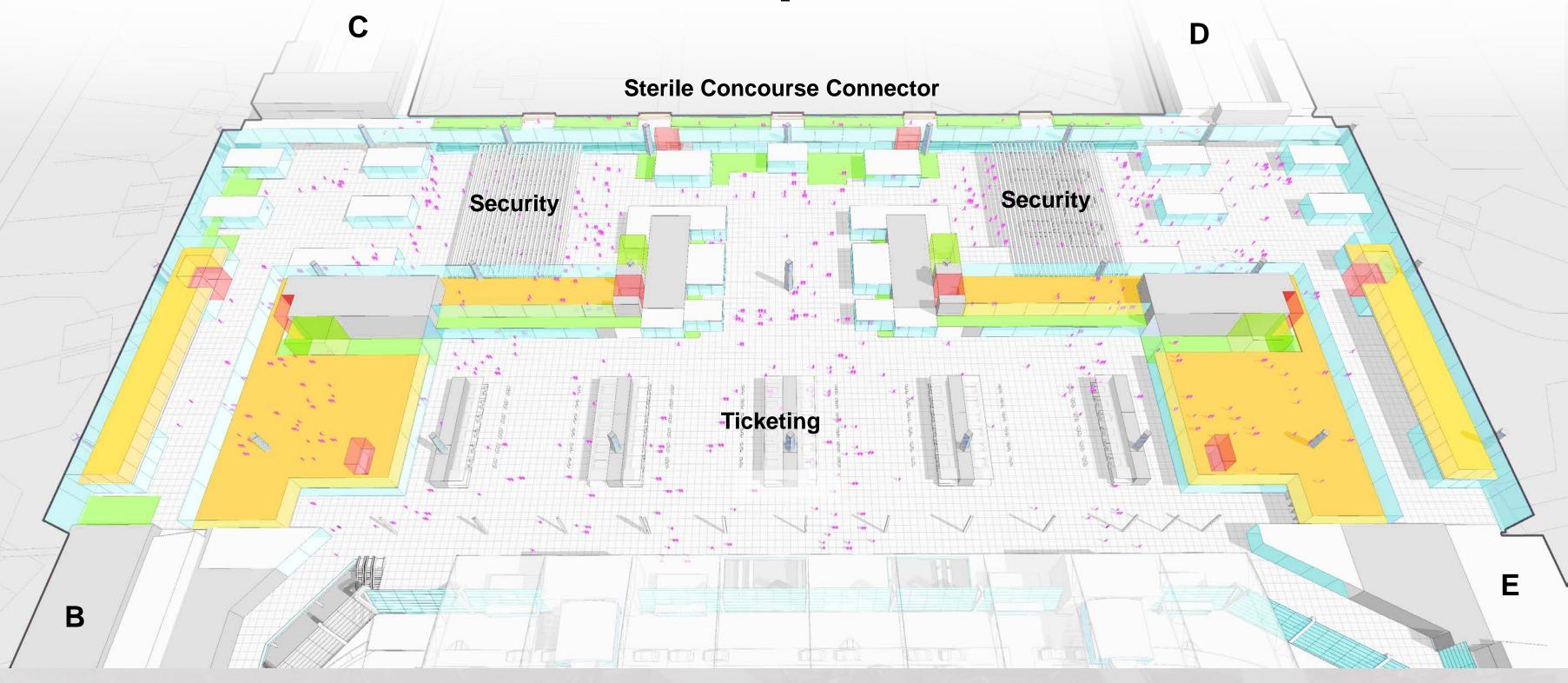
Mid-2021 - Demo Conc A

Mid-2023 - Complete western expansion & Phase I construction

TBD - Phase 2

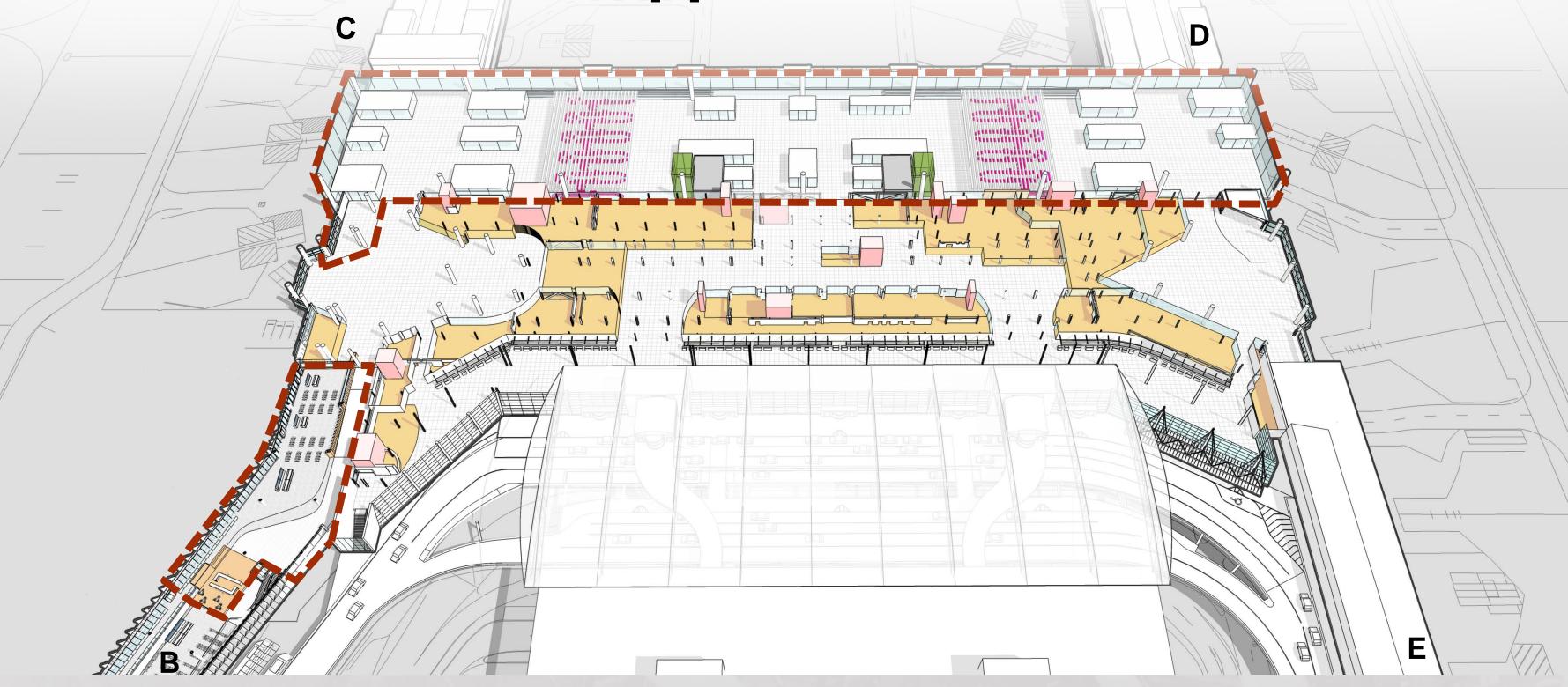


TCORE - Overall Concept Plan



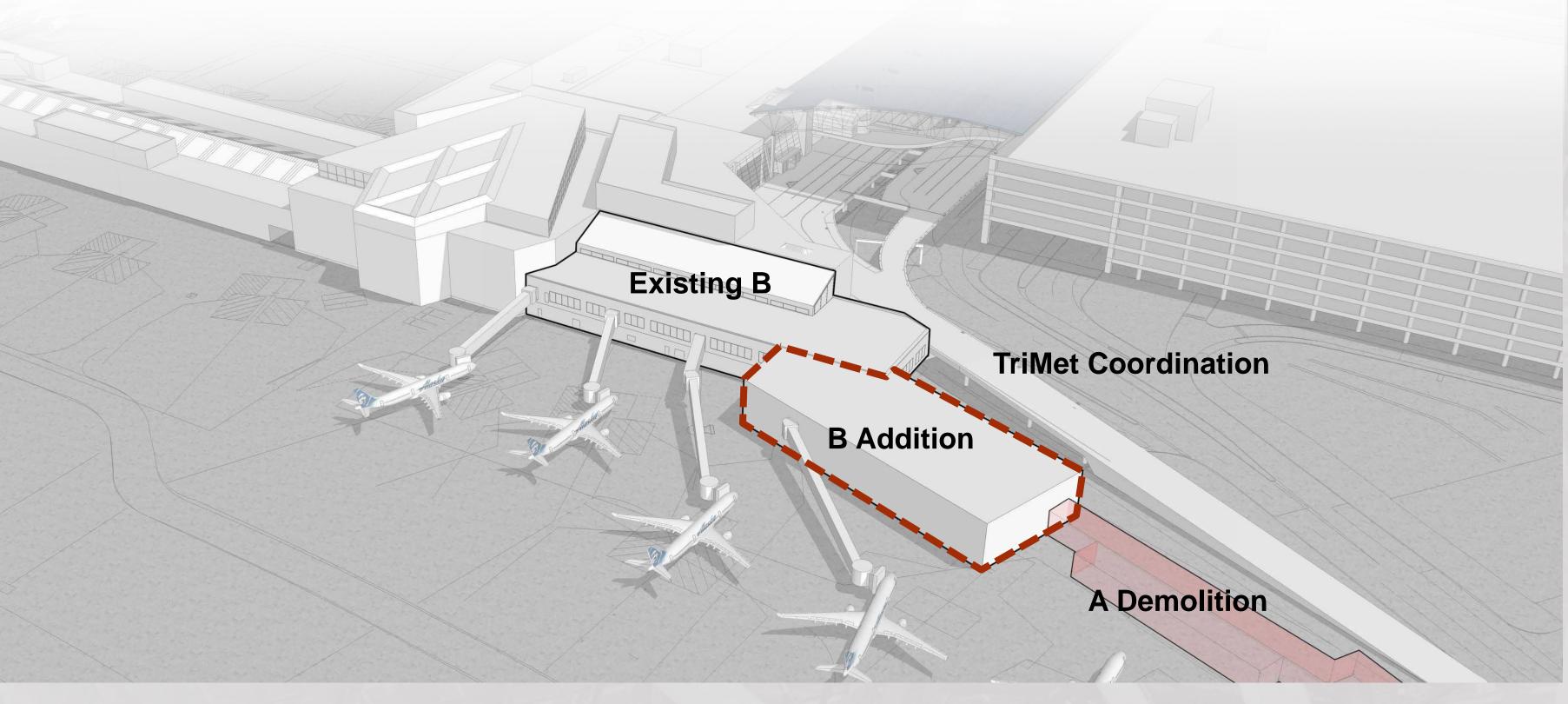
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TCORE – Phase 1 Approval



PDXNEXT

Concourse B Remodel (& Concourse A Demo)





PACR Rental Car Center (RCC)



PACR Rental Car Center (RCC)

RCC will likely house:

- Rental Car Center Lobby
- Port police
- TSA
- Airport Operations Center



Budget Summary – Phase I

Total	\$950M
Contingency	\$170M
Permits	\$ 10M
Program Mgmt.	\$ 50M
Procurements	\$ 31M
Design	\$109M
Construction	\$582M

Design MWESB participation rate of 10.3%



CAC Next Steps

Late 2018/	Concourse B Remodel Design Update	
Early 2019	Terminal Core Schematic Design Update (30%)	
TBD	Public Notice – Concourse B Remodel Public Notice – Terminal Core Redevelopment	
Ongoing	PDXNext Project updates	



